

RISK MATRIX — 5x5 Probability / Impact Heat Map

Template T-16 · Chapter 10: Risk Management · radimkaufmann.com

Project		PM / Risk Owner	
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Score = Probability × Impact | Critical ≥16 (red) · High 9–15 (orange) · Medium 4–8 (yellow) · Low 1–3 (green) | Plot each risk by ID in the

		← IMPACT →				
		1 Very Low	2 Low	3 Medium	4 High	5 Very High
PROBABILITY ↑	Very High	5	10	15	R-01	25
	High	4	8	R-08 R-10	R-03	R-04
	Medium	3	6	9	R-05 R-07	R-02
	Low	2	4	R-09 R-11	R-12	R-06
	Very Low	1	2	3	4	5

← Low Impact · IMPACT · High Impact →

RISK PLACEMENT TABLE

ID	Risk (short)	Prob
R-01	Scope creep (req.)	5
R-02	Key dev. resign	3
R-03	Vendor cost overrun	4
R-04	ERP integration fail	4
R-05	Customer UAT delay	3
R-06	Regulatory change	2
R-07	Inadequate testing	3
R-08	Vendor underperforms	4
R-09	Cloud outage	2
R-10	User resistance	4
R-11	FX rate risk	2
R-12	Regulatory delay	2

RISK RATING LEGEND

Critical ≥16	Immediate action — escalate to sponsor
High 9–15	Urgent response plan required
Medium 4–8	Monitor closely — response plan needed
Low 1–3	Monitor — review periodically

From "Project Management: From Initiation to Closure" by Radim Kaufmann · radimkaufmann.com · Free download · Use with T-15 R



Review Date

grid cell — multiple risks can share a cell

Impact	Score	Rating	Strategy	Response Owner	Status
4	20	Critical	Avoid	PM / BA	Open
5	15	High	Mitigate	PM	Open
4	16	Critical	Transfer	PM / Legal	Open
5	20	Critical	Mitigate	Architect	In Progress
4	12	High	Mitigate	PM	Open
5	10	High	Avoid	PM / Legal	Open
4	12	High	Mitigate	QA Lead	Open
3	12	High	Transfer	PM	Open
3	6	Medium	Accept	IT Arch.	Accepted
3	12	High	Mitigate	Change Mgr	Open
3	6	Medium	Transfer	PM / Finance	Open
4	8	Medium	Mitigate	PM / Legal	Open

isk Register for full risk management