

CASH FLOW TABLE — Monthly Cost Plan

Template T-11 · Chapter 8: Budget Planning and Cost Management · radimkaufmann.com

Project		PM		Year
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Enter planned spend per cost item per month · Cumulative row shows running total (S-curve base) · Planned vs Actual variance highlights ov

Category	Sub-item	Type	O1			O2			O3		
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep

INTERNAL LABOR

	Project Manager	OPEX	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
	Business Analyst	OPEX	\$5,500	\$5,500	\$5,500	\$5,500					
	Lead Developer	OPEX			\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	
	QA Engineer	OPEX					\$5,000	\$5,000	\$5,000		
	Change Manager	OPEX						\$5,500	\$5,500	\$5,500	\$5,500

EXTERNAL / VENDORS

	System Integrator	OPEX				\$12,000	\$12,000	\$12,000			
	Legal / Contracts	OPEX	\$5,000								
	External Consulting	OPEX		\$4,500	\$4,500						

HARDWARE / EQUIPMENT

	Servers	CAPEX			\$24,000						
	Network Equipment	CAPEX			\$6,000						
	Workstations	CAPEX			\$4,500						

SOFTWARE / LICENSES

	Project Mgmt Tool	OPEX	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200
	ERP Module License	CAPEX				\$18,000					
	Development Tools	OPEX	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100

TRAVEL & LOGISTICS

	Kick-off / Workshops	OPEX	\$1,500			\$1,500			\$1,500		
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	Site Visits / FAT/SAT	OPEX									\$2,000	\$2,000
TRAINING												
	End User Training	OPEX										\$6,000
	Technical Training	OPEX						\$4,500				
CONTINGENCY												
	Risk Reserve (monthly)	OPEX	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
MONTHLY TOTAL (Planned)			\$21,300	\$19,300	\$60,800	\$53,300	\$33,300	\$43,300	\$28,300	\$23,800	\$22,800	
ACTUAL SPEND (per month)												
VARIANCE (Planned - Actual)												
CUMULATIVE PLANNED (S-curve)			\$21,300	\$40,600	\$101,400	\$154,700	\$188,000	\$231,300	\$259,600	\$283,400	\$306,200	

From "Project Management: From Initiation to Closure" by Radim Kaufmann · radimkaufmann.com · Free download · Cumulative row = S-curve

2026	Currency	USD

er/under spend by month

O4				
Oct	Nov	Dec	TOTAL	Notes

\$8,000	\$8,000	\$8,000	\$96,000	
			\$22,000	
			\$42,000	
			\$15,000	
			\$22,000	
			\$36,000	
			\$5,000	
			\$9,000	
			\$24,000	
			\$6,000	
			\$4,500	
\$200	\$200	\$200	\$2,400	
			\$18,000	
\$100	\$100	\$100	\$1,200	
			\$4,500	

\$2,000	\$2,000		\$8,000	
			\$6,000	
			\$4,500	
\$1,000	\$1,000	\$1,000	\$12,000	
\$11,300	\$11,300	\$9,300	\$338,100	
			\$0	
\$317,500	\$328,800	\$338,100	\$338,100	Err:509

e baseline for EVM tracking